

Business Acquisitions and Dispositions

2012

Investment by **Platte River Ventures II, L.P.** in TPG Mt. Vernon Marine, LLC, a harbor services business serving marine transportation companies, coal and grain terminals and commodity owners on the Ohio and Green Rivers

2011

Acquisition by **Real Goods Solar** of Alteris Renewables, Inc., a solar system installer headquartered in the Northeast

Acquisition by **PRV Metals, LLC** of TechSpec, Inc., a provider of specialty rolled and forged titanium products to the commercial aerospace, defense, medical, energy and industrial sectors

Acquisition by **PRV Metals, LLC** of Sierra Alloys Company, a provider of specialty forged titanium and high-performance steel products primarily to the aerospace and defense industries

Johnson Controls Inc.'s acquisition of Saft Groupe S.A.'s 49% interest in Johnson Controls-Saft Advanced Power Solutions LLC (\$145 million)

Acquisition by **PRV Aerospace, LLC** of Quality Forming, LLC, a manufacturer of large and complex, high-value precision sheet metal components and assemblies for the aerospace industry

Sale of **Hermes Consolidated, Inc.**, operator of a Wyoming oil refinery, to Black Elk Refining, LLC

2010

Sale of **Aavid Thermal Products, Inc.** (a Willis Stein & Partners portfolio company that manufactures high-performance thermal management products) to Nautic Partners, LLC

Acquisitions by **Platte River Ventures II, L.P.** of Advanced Combustion Technology, Inc., a provider of repair services for gas turbine components for power generation and industrial users; Car-Ber Testing Services and its affiliates, providers of technical support and maintenance services to the petrochemical industry; Global X-Ray & Testing Corporation, a provider of nondestructive testing and inspection services to the oil and gas industry; and the assets of Titanium Technology International, LLC, a provider of metal electropolishing services

Acquisition by **PRV Aerospace, LLC** of Arden Engineering, Inc., a manufacturer of large, complex, precision-machined components and assemblies for the commercial and military aerospace industries

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Sale of **Estes-Cox Corp.**, a manufacturer of model rockets, to Hobbico, Inc.

Acquisition by **Federal Signal Corporation** of VESystems, LLC, a provider of electronic toll collection systems and services

2009

Sale by **Federal Signal Corporation** of the assets of Pauluhn Electric to Cooper Industries

The Western Union Company's acquisition of international business-to-business payments provider, Custom House (\$370 million)

2008

Acquisition by **Trico Marine Services, Inc.** of DeepOcean ASA, a Norwegian provider of subsea services to the energy industry (\$810 million)

Acquisition by **Platte River Ventures I, L.P.** of Giddens Industries, Inc. a manufacturer of complex machined and precision sheet metal parts and component subassemblies for the aerospace industry

Acquisition by **Platte River Ventures II, L.P.** of Hetsco, Inc., a provider of specialty welding, construction and fabrication services

Sale of **Asian Energy Holdings, LLC** (a **First Reserve Corporation** portfolio company) investment in Asian-American Gas, Inc. (\$18 million)

Stock Purchase Agreements between Companhia de Bebidas das Américas – AmBev and each of **Punch Card Capital LP, Arnhold and S. Bleichroeder Advisers, LLC, and Duma Master Fund, L.P.** in connection with Ambev's agreement to tender for shares of Quilmes Industrial (Quinsa), Société Anonyme (\$155 million)

Acquisition by **Real Goods Solar, Inc.** of Regrid Power, Inc. (\$15 million)

Sale by **Gaiam, Inc.** of its UK operations

2007

Acquisition by **Alpha Natural Resources, Inc.** of Arch Coal's Mingo Logan Ben Creek mining complex (\$40 million)

Sale of **Stratos International Inc.** to Emerson Electric Company (\$120 million)

Sale of **Aquilex Corp.** (a **First Reserve Corporation** portfolio company) to Harvest Partners, LLC

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Acquisition of Southeastern Mechanical Services, Inc./SMS Global, Inc., by **Aquilex Corp.** (a Harvest Partners portfolio company)

Acquisitions by **Platte River Ventures I, L.P.** of Aero Design & Manufacturing, Inc., an Arizona based provider of machining, design and engineering services to the aerospace industry; Precision Machine Works, Inc., a Washington based provider of machining and assembly services to the aerospace industry; and a minority interest in Intrepid Mining LLC, the largest producer of potash in the United States

Representation of **AMCI Capital, LLC** in a consortium acquisition of TECO Transport Corporation (\$405 million)

Acquisitions by **Gaiam, Inc.** of Zaadz, Inc., Conscious Enlightenment and Lime Media

2006

Merger of **Fluent, Inc.** (a **Willis Stein & Partners** portfolio company) with ANSYS, Inc. (\$650 million in cash and stock)

Acquisition by **Alpha Natural Resources, Inc.** of the Kentucky coal mining operations of Progress Energy, Inc. (\$23 million)

Acquisition by **Platte River Ventures I, L.P.** of Tell Tool, Inc., a Massachusetts based manufacturer of machined aerospace components

Acquisition by **Gaiam, Inc.** of Cinema Circle

2005

Sale of **ScissorTail Energy, LLC**, an Oklahoma based natural gas midstream operator, to Copano Energy, LLC (\$500 million)

Sale by **Aquilex Corp.** of Wheelabrator Air Pollution Control, Inc. to Siemens Power Generation, Inc.

Acquisition by **Aquilex Corp.** of GE Energy and Industrial Services, Inc.'s Welding Specialty Services business

Acquisition by **Alpha Natural Resources, Inc.** of the Appalachian coal mining operations of the Nicewonder Coal Group (\$300 million in cash and stock)

Acquisition by **Gaiam, Inc.** of the assets of GoodTimes Entertainment via bankruptcy sale (\$35 million in cash plus assumption of certain liabilities)

2004

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Acquisition by **Foundation Coal Corporation** (a portfolio company of **First Reserve Corporation** and Blackstone Capital Partners) of RAG American Coal Holding (Illinois, Wyoming, Pennsylvania and West Virginia coal operations) from RAG Coal International AG (\$1 billion)

Acquisition of Northern and Central Appalachian coal mining operations by **Alpha Natural Resources, LLC** (a **First Reserve Corporation** portfolio company)

2003

Sale by **NaPro BioTherapeutics** (now known as Tapestry Pharmaceuticals) of its worldwide generic injectable paclitaxel business to Mayne Group Limited (\$71 million)

Acquisition of Pine Mountain Oil & Gas, Inc. by a portfolio company of **First Reserve Corporation** (\$81 million)

Merger of **Sterling Holding Company** and Stratos Lightwave, Inc. (\$60 million)

Acquisition of the North American coal operations of American Metals & Coal International, Inc. by **Alpha Natural Resources, LLC**

Acquisition of **Colorado MEDTech, Inc.** by KRG Capital Partners (\$63 million)

Acquisition of controlling interest in Leisure Systems International, Ltd. (UK) by **Gaiam, Inc.**

2002

Acquisition of the Virginia coal operations of The Pittston Company and the coal operations of El Paso Corporation by **Alpha Natural Resources, LLC**

Leveraged acquisitions of Welding Services, Inc. and Wheelabrator Air Pollution Control, Inc. by **Aquilex Services Corporation**

Leveraged acquisition by **Estes-Cox Corp.** of Centuri Corp.

Acquisition by **Gaiam, Inc.** of the minority interest in Gaiam.com

2001

Acquisition by **Gaiam, Inc.** of Real Goods Trading Corporation (\$8.7 million); asset acquisitions of Medical SelfCare and The Relaxation Company

Acquisition by **Aquilex Services Corporation** of C&W Fabricators, Inc.

Merger of **Ecrix Corporation** and Exabyte Corporation

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2000

Merger of **Celestial Seasonings, Inc.** and The Hain Food Group, Inc. to form Hain Celestial Group (\$330 million)

Leveraged public company acquisition by **Willis Stein & Partners** of Aavid Thermal Technologies, Inc. (\$360 million)

Stock-for-stock acquisition of **Worldbridge Broadband Services, Inc.** by C-COR.net Corp. (\$48 million)

Representation of investment group led by **Jay Precourt** in the acquisition of natural gas midstream assets from Octagon Resources, Inc.

Merger of **Movieconnect, Inc.** with S3D, Inc./ Reelpreviews.com

Acquisition by **Self Care Holdings, Inc.** of assets of Medical SelfCare

1999

Management's leveraged public company buyout of **Kentek Information Systems, Inc.** (\$40 million)

CompX International's acquisition in The Netherlands of Thomas Regout Holding N.V. (\$55 million) and acquisition of Chicago Lock Company (\$10 million)

1998

NL Industries' disposition of its rheological additives chemicals business to Elementis plc (\$500 million)

EchoStar Communications Corporation's acquisition of the United States direct broadcast satellite business of The News Corporation Limited and MCI WorldCom, Inc. (\$1.5 billion)

Titanium Metals Corporation's acquisition of titanium melting operations from Wyman Gordon Company and titanium castings joint venture with Wyman Gordon

Titanium Metals Corporation's acquisition in Italy of the titanium business of Loterios, S.p.A.

E.I. du Pont de Nemours and Company's acquisition of Merck & Co., Inc.'s 50% interest in the DuPont Merck Pharmaceutical Company (\$2.6 billion)

1997

Sale of **Tejas Gas Corporation** to Shell Oil Company and related post-closing management arrangements (\$1.45 billion)

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NL Industries' and affiliates' sale to MAXXAM, Inc. of common stock acquired in open market transactions (\$70 million)

Asset Investors Corporation's acquisition of its REIT advisor and acquisitions of real estate assets for AIC securities

Valhi, Inc.'s disposition of its Arby's restaurant properties (\$82 million)

Forensic Technologies International Corporation's acquisition of Bodaken Associates

Celestial Seasonings' acquisition of Mountain Chai Company

Sale of **Jet Plastica Industries, Inc.**, a privately-held manufacturer of plastic cutlery, to an investment group led by Trivest, Inc.

1996

Titanium Metals Corporation's stock-for-stock acquisition of the global titanium operations of IMI plc (\$200 million) and cash-for-stock acquisition of titanium manufacturing operations of Axel Johnson Metals, Inc. (\$90 million)

Liberty Media Corporation's acquisition of a cable programming interest in Fit-TV

Medite Corporation's disposition of its forest products businesses in separate transactions (\$240 million)

Fairmont Corporation's stock and asset sale of its carpet underlay business to Leggett & Platt

1995

Sterling Holding Company's asset acquisition of Swiss Precision Products, Inc., a manufacturer of precision machine products

Celestial Seasonings' asset acquisition of Botalia Pharmaceutical, a manufacturer and marketer of herbal supplements

Liberty Media Corporation's acquisition of a 50% cable programming interest in the Faith & Values Channel, LLC

Liberty Media Corporation's cable programming acquisition of the Americana Network

Valhi, Inc.'s investment in Waste Control Specialists LLC (\$25 million)

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1994

Sterling Holding Company's asset acquisition of Semflex, Inc., a manufacturer of connectors for the aerospace and defense industries

Sale of **Baroid Corporation**, an oil field services company, to Dresser Industries, Inc.'s (\$900 million stock)

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